

July 14, 2023

I hereby authorize Juan Azulay of MATTER MGMT LLC and MTTR MGMT XL LLC to submit & sign to Florida Department of Business & Professional Regulation on my behalf and HARDING 7418 LLC.

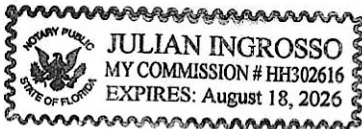
Alexandre Zibi  
HARDING 7418 LLC  
5170 Lagorce Dr  
Miami Beach, FL 33140

X \_\_\_\_\_

Pursuant to Section 117.05(13)(a), Florida Statutes, the following notarial certificate is sufficient for an oath or affirmation:

STATE OF FLORIDA  
COUNTY OF Miami Dade

Sworn to (or affirmed) and subscribed before me by means of  physical presence or  online notarization, this ( 17 ) day of ( July ), ( 2023 ), by ( Alexandre Zibi ).



(NOTARY SEAL)

Julian Ingrosso

(Signature of Notary Public-State of Florida)

(Name of Notary Typed, Printed, or Stamped)

Personally Known  OR Produced Identification \_\_\_\_\_

Type of Identification Produced \_\_\_\_\_